A REVIEW OF FISCHER TAX COMPLIANCE MODEL: A PROPOSAL FOR NIGERIA

JAMILU UMAR LAWAN

Department of Accounting, Bauchi State University, Gadau, Yuli campus, Bauchi State, Nigeria.

E-mail: jamiluumar67@yahoo.com Tel: +2348036566456

UMAR SALISU

Department of Accounting, Bauchi State University, Gadau, Yuli campus, Bauchi State, Nigeria.

E-mail: <u>umarsalisu2005@gmail.com</u> Tel: +2348036405721

Abstract

Number of factors responsible for tax evasion has made tax revenue consistently reducing over the years in the developed and developing countries in which Nigeria is not an exception. Fischer's model considered both Economic, Social and Psychological factors to explain those responsible for non-compliance of tax, but still the model becomes weak in capturing other factors. As such, this paper proposes an extension of Fischer's model by adding Emotional Intelligence as a new construct to the model for a clearer understanding of tax payers' compliance behavior in Nigeria.

Keywords: Tax compliance behavior, Emotional intelligence, individual income tax

Introduction

One of the vital sources from which government of both developed and developing countries including Nigeria derive income is the revenue collection but the attainment of reasonable level of tax compliance from the part of the tax payer becomes challenging at all time. Although various * (1) tax reforms have been taken by the Nigerian government to arrest the prevailing situation, the results of the efforts have been discouraging as the level of the revenue generated has been increasingly low. However, from all the taxes being generated, that from the personal income tax remains consistently the lowest in Nigerian tax system (Sani, 2005; Asada, 2005; Odusola, 2006; Nzotta, 2007; kiabel & Nwokah, 2009; Alabede et al, 2011).

Moreover, the data from the statistics gathered from the non-oil income tax to total revenue collected in Nigeria has dropped significantly from 19.8% in the year 1999 to 11.7% in 2008 and where the * (2) tax ratio was 11% indicated a sharp drop from the expected 15% of the low income countries * (3) (Cobham, 2005; CITN, 2010; IMF, 2005). To emphasis, the revenue contributed by personal income tax has always been comparatively low in the Nigerian Tax revenue collection.

It was gathered by * (4) CBN in the year 2008 that from the * (5) state and local government where the major source of internal revenue was expected that the contribution of the individual income tax at the mentioned levels of government dropped to 12.4 and 1.6% in 2008, from 20.18 and 7.7% in 1999 respectively. This has been different when compared to other African countries like South Africa and the rest. This situation has been a complex one even if someone tries to apply the basic and modified versions of tax compliance models.

Behaviors of tax payers towards compliance are shaped by individual attitudes and such attitudes are influenced by various factors (Alm, 1999; Brook, 2001). Understanding taxpayers' behaviors with respect to those factors that guide their attitudes towards compliance is crucial in motivating taxpayers towards compliance and arresting the issue of non-compliance. The classifications of factors as identified by scholars include the social, economic, and psychological factors (Jackson & Millron, 1986; Fischer, Wartick & Mark, 1992; Fischer, 1993; Alm, 1999; Brook, 2001; Kirchler, 2007; Devos, 2008). To arrest the issue of tax non-compliance, the knowledge of the determinants of the tax compliance is of paramount importance towards influencing individual decisions to comply with provision of tax laws. As such, the early researchers on tax compliance tailored their work towards economic factors and they agreed on tax rate, penalty and detection probability as the determinants of tax payers' compliance behavior (Allingham & Sandmo, 1972).

With the passage of time, new factors were identified by researchers to have influence on the decision making of tax payers; and these new factors were social and psychological factors, and as a result, following studies were seen to have incorporated these factors (Jackson & Millron, 1986; Fischer et al.; Fischer, 1993; Bobek, 1997; Wenzel, 2004; Manaf, 2004; Jabbar, 2009). In the early review of tax compliance, Jackson and Millron (1986) identified 14 major factors influencing tax compliance.

Later on, Fischer et al. (1992) grouped these major factors into four constructs and changed to Fischer's Model of tax compliance. The model consists of tax system structure (tax rate, penalty, and probability of detection, complexity of tax system); attitude and perception (fairness, ethics and peer influence); non-compliance opportunity (income level, income sources and occupation) and demographic factors (age, gender and education).

Obviously, only few models consider as much factors (along with their respective drivers) at the same time as the Fischer's Model of tax compliance. Fisher's Model is the only model so far which comprises of the Economic, Social and Psychological factors and a clear conceptual framework that explains tax compliance behavior (Chan, Troutman & O'Bryan, 2000).

In the tax compliance model studies, more effort need to be put to come up with more valid factors influencing tax compliance behaviors, as no single model presently has ever captured all the possible factors just as argued by Alm (1999).

This call therefore motivates many researchers to expand the Fischer's Model by incorporating new factors (Mustafa, 1997; Tayib, 1998; Chan et al, 2000; Manaf, 2004; Chau & Leung, 2009). So many studies have been conducted to come up with factors that influence tax compliance behavior, but known to the best of my knowledge highlighted the concept of Emotional Intelligence. Highlighting these factors that persuade the tax compliance behavior is very important particularly in Nigeria and other developing countries (Wallshutzky, 1984; Ariyo, 1997; Bird & Zolt, 2005; Odusola, 2006; Akpo, 2009; Everst-Philip & Sandall, 2009; Odinkonigbo, 2009).

The primary purpose of this paper is to propose an expansion to tax payer's compliance model by incorporating another sensitive factor which is the Emotional Intelligence (EI), to highlight more how this has effect on the Nigerian tax payer's compliance decision. As such, in order to understand this clearly, the paper is divided into the following segments: Fischer's Model, Modification of the Model, proposed theoretical framework; discussion and conclusion.

- *(1) some tax reforms in Nigeria include structural Adjustment program in 1986, shehu's Task Force on Tax, 1978; Dr Sylvester's Study Group on Tax, 1999; Economic Empowering Development Strategies, 2002; Professor Dotun's Study Group on Tax, 2002.
- *(2) Tax ratio is computed as tax/GDP * 100
- *(3) CITN = Chartered Institute of taxation of Nigeria, IMF = International monetary Fund
- *(4) CBN = Central Bank of Nigeria
- *(5) State and local governments in Nigeria finance their annual budgets mainly with grant from Federation account; the revenue that accrued to the Federation account majorly from crude oil.

FISCHER MODEL

The initial study carried out by Jackson & Milliron (1986) on tax compliance behavior identified 14 key factors that guide the behavior of tax payer towards compliance. These factors were grouped by Fischer et al. (1992) into 4 different structures in his refined model (Fisher Model) as follows; (i) demographic: which comprises of factors like age, gender and education (ii) non-compliance opportunity: which has factors like income level, income source and occupation (iii) attitudes and perceptions: which constitute factors like fairness of the tax system and peer influence and lastly (iv) the tax structure/ system: which constitute factors like complexity of tax system, probability of detection and penalties and tax rates.

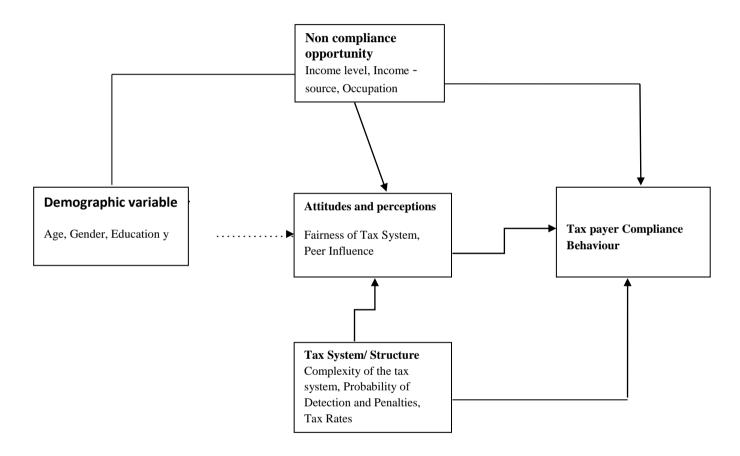


Figure 1. Fisher et al. (1992) tax compliance Model.

Thus Fisher model of tax compliance incorporates economic, sociological and psychological factors into a comprehensive one. The Fisher model is illustrated in Figure 1 and elaborated in the following sections.

DEMOGRAPHIC VARIALES

One of the variables in the Fischer model study that has been an area of interest is the influence that demographic variable has on tax compliance (Tittle, 1980). Under demographic variable, three (3) major factors are evidenced to have strong relationship with tax compliance behavior, and these are age, gender and education (Jackson and Milliron,

1986). The demographic variable is seen in Fischer model to affect taxpayer compliance indirectly by their impact on non-compliance opportunities and attitudes and perceptions.

Age

Jackson and Milliron (1986) maintained that age as common demographic variable has a positive connection with tax compliance of tax payer. More so, the tax compliance measurement program (TCMP) carried out on tax payer by the internal revenue service also showed that non-compliance is less among people of 65 years and above in a Household (Andreoni et al., 1998). In a nutshell, people of the younger age are more ready to take risk of not being tax compliant and careless about possible sanctions as consequence. To add to this, Ritsema et al. (2003) in their study conducted considering the Arkansas tax penalty amnesty program 1997 and concluded that age is a major factor for international tax evaders, and younger people were less compliant.

Gender

In so many researches conducted on the tax compliance level between male and female, it was gathered that the female are more tax compliant than the male counterparts (Tittle, 1980). In reality, "females have been identified with conforming roles, moral restraints and conservative life pattern" (Jackson and Milliron, 1986). It was also argued in an experimental study carried out that female are more tax compliant compared to male (Baldry, 1987). Jaouen (1987) expressed a significant gender difference in behavior by treating a group from a group of judges. However, on the contrary, a higher level of non-compliance has been noticed in female in a study conducted by Houston and Tran (2001).

Education

Education plays a very important role towards influencing tax decision to comply with tax laws or not (Jackson and Milliron, 1986). And the crucial aspects of education are segregated into two (2) which include: "The general degree of fiscal knowledge and the degree of knowledge involving evasion opportunities" (Groenland and Veldhoven, 1983). This is very important towards comprehending the actual concept of attitude in respect to tax compliance. In a study conducted by song and Yarbrough (1978), they considered education as their background variable, and the result showed that people with higher fiscal knowledge have better ethnic scores than those with lower fiscal knowledge. In another study by Eriksen and Fallen (1996), they also found that specific tax knowledge had a positive connection with the attitude of the tax payer. Moreover, Chan et al. (2000) assured that the likelihood of a tax payer to comply with tax law is a direct function of higher knowledge. In a survey using randomized response technique on Australian individuals, Houston and Tran (2001) revealed that tax compliance of individuals with tertiary education is more compared to their counterparts without tertiary education. In another study, Richardson (2006) concluded that education level plays significant role on relative evasion.

NON- COMPLIANCE OPPORTUNITY

According to Fischer's model, the non-compliance opportunity can have an impact directly on the tax payers' compliance attitude via the income level of the tax payer, his income source and occupation and which on the contrary can affect him (tax payer) indirectly with attitudes and perceptions.

Income level

Most of the tax theoretical models indicate that tax evasion increases more as income level increases (Andreoni et al., 1998). It has also been indicated in the study of Vogel (1974) that respondents that showed an improvement in income/financial position in the past five years were more likely to be non-compliant to tax than those who showed a downfall of their income/financial position in the same period. Conversely, in Houston and Tran (2001), it was indicated that the respondents in the lower group of income comply less to tax by overstating expenses and under presenting income than their counterparts in the higher income class. In Arkansas tax penalty amnesty program of 1997, in was revealed that tax owed is a function of income level Ritsema et al. (2003).

Income Source

The opportunity available to push a tax payer to overstate expenses and understate income varies individual tax payer. Self-employment and income sources play a crucial role in greater tax non-compliance opportunity, and does not depends on the level of withholding tax charged. In a tax compliance study conducted by Groves (1985), income source indicated a significant impact on tax compliance level. In surveys conducted by Atiken and Bonneville (1980) and Voldhoven (1983) showed that self-employed taxpayers commit various forms of tax non-compliance. In Houston and Tran (2001), it was also found that higher proportion of tax evasion is mostly an attribute of self employed tax payers. To stress on this fact, Vogel (1974) highlighted that in a survey, 39% of the Swedish respondents who reported a receipt of additional income that was not taxable at source also evaded paying taxes when comparing them with 21% those who did not receive additional income. In essence, "Employees paying their head-tax through a tax withholding system have fewer opportunities to evade than the self-employed" (Fjeldstad and Semboja, 2011). It is also revealed that tax evasion is a function of income source.

Occupation

This is seen as what individuals do for a living or any activity that generates earnings (Jackson and Milliron, 1986). Tax evasion is argued to be attached mostly to the white-collar job, where higher positioned individuals commit what is known as white-collar crime in the course of discharging duties. It is also shown that individuals who engage in the sales and are stationed in one fixed location (restaurant owners, car dealers, business centers etc) understate taxes to a larger extent (Andreoni et al., 1998).

ATTITUDE AND PERCEPTIONS

The two concepts put forward by Fisher model for changing taxpayers' attitude and perceptions to tax compliance are the fairness of the tax system and peer influence

Fairness of tax system

Poor tax system is a factor which causes negative perception of what a government does to its citizen from the side of both the tax payers and tax administrators, and which as a result leads to a tax non-compliance.

The tax fairness is looked at from two different perspectives, and which are "one dimension appears to involve the equity of the trade – the benefit received for the tax dollar given. The other dimension appears to involve the equity of the taxpayer's burden in reference to that of other individuals" Jackson and Milliron (1986, p.137). Tax payers may decide not to pay tax at all due to the negative perception they may have that the tax system is unfair, and they are over paying tax since the services of the government being provided are not motivating. One the most significant determinant of the taxpayers' desires and willingness to pay tax is the perception they have on the fairness of the tax system Porcano, (1984). On the same note, Scott and Grasmick (1982) and Spicer and lundstedt (1976) indicated a similar result on surveys conducted. The result indicated that the respondents with the view that the tax system is unfair are likely to evade tax.

A quasi-experiment was carried out on two groups of students; and the results thereto revealed that providing adequate tax knowledge is a tool for motivating tax compliance from the side of the tax payers through enhancing the taxpayers' perception on the fairness of the tax system Eriksen and fallan, (1996). In a study conducted by Richardson (2006) also emphasized that perceived fairness plays a significant role towards tax evasion.

Peer Influence

The term peers refer to tax payers within same age bracket and this include relatives, friends, and other associates like colleagues (Jackson and milliron, 1986). Peers have greater influence on the decisions of one another. As such, peer influence can have an impact on the way tax payer behaves towards tax compliance. Grasmick and Scott (1982) in a study showed that respondent who mingles with a non-compliant peer can portray same attitude just as his friend, and can decide not to be compliant as well. Mason et al. (1975), in their study conducted indicated that class of people who happen to be non compliant type can discourage their peers not to be compliant. More also Chan et al. (2000) assured in their study that taxpayers who are within the mist of non-compliant peers can be non-compliant as well provided that same behavior has been the normal behavior and expectation s with that class of people.

TAX SYSTEM/STRUCTURE

It has been the normal trend that tax compliance has been recording a discouraging rate of growth most especially in the developing countries. This phenomenon has been so due to a very weak tax structure/system. According to Fischer a very strong tax structure /system which due to its effectiveness can be so complex to the extent that can provide avenue for proper detection of non compliant, penalties and tax rates.

Complexity of tax system

Excessive reforms of the tax laws have turned the system into a more complex one, and that can be seen as one of the reasons for tax non-compliance (Jackson and Milliron, 1986).

Complexity can be seen from the following perspectives; it can be due to the too much detailing in terms of the tax rules involved or the requirements when it comes to the computational aspect within the context of tax compliance decisions.

In order to enhance proper tax compliance, the rules for the tax compliance have to be simple, clear and comprehensive for the people paying the tax, so they can make computations beforehand at their own discretion. In general, the complexity of the tax system increases as the tax rules become increase with time. Milliron (1985), supports the fact that the tax compliance decision is influenced by the complexity of the tax system. More so, Richards (2006) emphasized on this fact. While Clotfelter (1983) however, believes that the complexity of the tax system is as a result of greater underreporting of the tax.

Probability of detection and penalties

Logically, when there is a probability of carrying an audit exercise or where there is serious penalty attached to tax non-compliance, high level of compliance is observed. The probability of detection is considered as a situation where there is the tendency of the relevant tax authority to fish out tax payer's non-compliance intentions and demand redress to that behavior. It is the normal behavior of human being to avoid paying their tax liabilities, and the only reason they cannot do that is when there is possibility of being detected (Massimo, 1993). In essence, the tendency of getting caught when evading tax forces compliance and the medium employed by the tax authorities in detecting non-compliance is the tax audit (Alm, 1991). As such, tax payers that have being audited are seen to have experienced direct deterrent effect, when compared to those that have not experienced any audit, and whom seen to have indirect deterrent effect (Alm et al., 2004). Beron et al. (1990) on the other hand, indicated that the tax audit has a moderate positive impact on the tax compliance. One more determinant of tax compliance is the possibility of being punished. In a normal situation fear being sanctioned deter one from committing any offence, hence non-compliance. Setting up a system for penalizing tax non-Compliant is a crucial measure to curtail the act. Tax payers comply more when there is a serious set of punishments in place for the evaders.

Considering the work of Allingham and Sandmo (1972), Setting up a serious punishment for non-compliance encourages speedy compliance. That is to say, for a tax system to be effective, heavy sanctions should be put in place seriously. A significant relationship is indicated in the work of white and woodbury (1985) between the seriousness in punishment and tax compliance. On the same note, Grasmick and Scott (1982) and Tittle (1980) also indicated that tax non-compliance is likely to happen when there is a serious sanction in place. More so, the experimental study conducted by Hasseldine et al. (2007) affirms to the fact that tax compliance behavior is influenced by the severity of penalties in place.

Tax Rates

The tax rates stands as the third major construct of tax system/structure in Fischer's compliance model. According to (Clotfelter, 1983), empirical evidences showed that

progressive and flat tax rate is an important variable that is connected to tax compliance behavior. On the other hand, researches that are carried out based on experiment showed that high tax rates lead to less tax compliance (Friedland et al., 1978). In the work of Alm et al. (1993) on the audited tax returns for individual tax payers in Jamaica, it was shown that the probability of underreporting and the level of underreporting are closely related to the marginal tax rate.

MODIFICATIONS TO FISHER MODEL

The Fischer model provides a framework for understanding the influence of those socioeconomic and psychological components on taxpayers' compliance decision. We suggest a partial refinement to this model by incorporating another important factor – the Emotional Intelligence (EI).

Emotional Intelligence:

In the recent time, so many researches were conducted in the area of tax compliance determinants but none to the best of our knowledge highlighted the concept of Emotional intelligence (EI) as one of the factors that plays a major role in taxpayers' compliance behavior. The study conducted by Ott (1998), indicated that the objective of any tax administration is to provide better services to the tax payers, but lack of proper Emotional intelligence in the tax payer can make him to be non-compliant by having an opinion that the tax offices are inefficacious, unable, bad mannered, and unhelpful and as a result can make the tax payer to have negative impression towards paying tax.

The concept of emotional intelligence is looked at by many scholars as; "the ability to monitor and control their feelings to guide their thought and actions" (Covey, 1990; Salovey & mayer, 1997; Goleman, 1999; Ary Ginanjar Agustian, 2001; Goleman, 2005). Looking at it from a different direction, people like Mayer & Salovey (1995), Elizabeth J. Rozell, Wesley A. Scroggins (2010), see it as "the capacity to process emotional information relevant to the recognition, construction, and regulation of emotion in oneself and other".

The definitions above show that Emotional Intelligence relates to our quality of been able to manage our emotions through motivating us to do the right things towards getting the desired result. Thus Emotional Intelligences influence tax payers' willingness to pay tax (Goleman, 2005).

Proposed Theoretical Framework

Despite the fact that many researches were conducted with the view to expanding the tax compliance model in order to come up with one or more variables that will suit the needs of their environment (Fischer et al., 1992; Mustafa, 1997; cha et al., 2000; Manaf, 2004; Chan & Leung, 2009), various publications have indicated that tax compliance behaviors are guided by numerous determinants, that are not fully captured yet by the model (Alm, 1999; Jackson & Millron, 1986). It is in pursuant of these determinants that this study proposes an expansion to the Fischer's model.

In view to satisfying that which is needed for the Nigerian environment, Emotional Intelligence is incorporated to the tax compliance model to highlight how the concept relates to our compliance behavior towards paying tax in Nigeria. The need for the expansion to the model by this determinant was motivated from the calls put forward by some scholars and previous literatures (wallschtzky, 1984; Torgler, 2006; Alms & Torgler, 2006; Kircher et al., 2007; Akpo, 2009). The Personality theory provides a justification for this behavior. The theory suggests that the pattern of thoughts, feelings, social adjustment, and behaviors consistently exhibited over time strongly influence one's expectations, self-perception, values, and attitudes" (Gordon Allport, 1937). This predicts how Nigerian tax payers' reactions to self and other people, problems, and stress can be and how these can influence their taxpaying decisions.

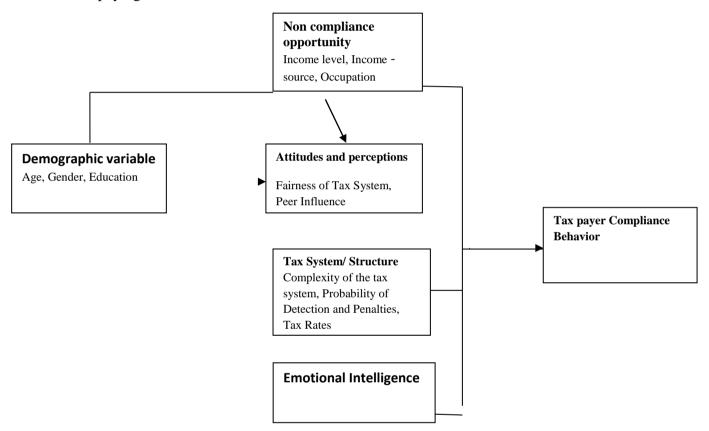


Figure 2. Modified Fisher et al. (1992) tax compliance Model.

Discussion and Conclusion

This study pleads for a modified model for a clearer understanding of the tax compliance behavior in Nigeria. The modified Fischer's model incorporates Emotional Intelligence (EI) as a new determinant that influences tax compliance. Emotional Intelligence was made as an extension to the model in order to take into cognizance the environmental, social, and physiological peculiarity of tax payers in Nigeria as considered in the literatures (wallshutzky,1984; Bird & Zolt, 2005; Feld & frey, 2006; Akpo, 2009; Odingkonigbo, 2009). This proposed extension to the model would theoretically add positively to the tax compliance literature, as it will highlight clearly some behaviors inherent in individual tax payers.

Practically, this proposal would be a source of knowledge to the various governments of the developing countries in which Nigeria is not an exception, tax administrators and makers of policies on the role emotional intelligence plays on individual tax compliance behavior, as well some factors and the need for new policies which should be channeled towards positive moves to improve tax compliance level.

Reference

- Atiken, S., & Bonneville, L. (1980). *A general taxpayer opinion survey*. Washington D.C.: Department of Planning and Research.
- Akpo, U. (2009). The people as government: the importance of tax payment. *Akwa ibom state Revenue summit*. Uyo: Akwa Ibom state Internal Revenue Service.
- Alabede, J.O., Ariffin, Z.Z. & Idris, M. (2011a). Tax service quality and compliance behavior in Nigeria: Do taxpayer's financial condition and risk preference play any moderating role? *European Journal of Economic, Finance and Administrative Studies*, 35, 90-108.
- Allingham MG, Sandmo A (1972). Income tax evasion: A theoretical analysis J. Public Econ. 1: 323-338.
- Allport, G.W. (1937). Personality: A Psychological Interpretation. New York: Holt.
- Alm J, Bahl R, Murray MN (1993). Audit Selection and Income Tax Under-reporting in the Tax Compliance Game. J. Dev. Econ., 42: 1-33
- Alm. J. (1999). Tax compliance and tax administration. In H. W. Bartley, *Handbook on an* empirical examination. Ann Arbor: UMI.
- Andreoni J, Erard B, Feinstein J (1998). Tax Compliance, J. Econ. Literature, 36: 818-860.
- Ariyo, A. (1997). *Productivity of the Nigerian tax system:* 1970-1990. Nairobi: Research paper, African Economic Research Consortium.
- Asada, D. (2005). The administration of personal income tax in Nigeria: Some problem areas. Working paper, University of Jos, Nigeria.
- Baldry J.C (1987). Income Tax Evasion and the Tax Schedule: Some Experimental Results. Public Finance, 42: 357-83.
- Beron K, Tauchen HV, Witte AD (1990). The Effects of Audits and Socio-economic variables on Compliance Working paper, University of North Carolina.
- Bird, R. M., & Zolt, E. M. (2005). Redistribution via taxation: The limited role of the personal income tax in developing countries. *Journal of Asian Economics*. 16(1), 928-946.
- Bebek, D. D. (1997). How do individuals judge fairness and what effect does it have on their behavior? (Federal Income Tax, Theory of Planned Behavior). Ann Arbor: UMI.

- Brooks, N. (2001). Key issues on income tax: Challenges of tax administration and compliance. *Tax Connference*. Asian Development Bank.
- Central Bank of Nigeria, (2008). Annual report and statement of account. Abuja: Central Bank of Nigeria.
- Chan CW, Troutman CS, O'Bryan D (2000). An Expanded Model of Taxpayer Compliance: Empirical Evidence from the United States and Hong Kong J. Int. Account., Auditing Taxation, 9: 83-103.
- Chartered Institute of Taxation of Nigeria. (2010, May 7). Why Nigeria's tax system is weak. Punch.
- Chau, G., & Leung, P. (2009). A critical review of Fischer's tax compliance model: A research synthesis. Journal of Accounting and Taxtion, 1(2), 34-40.
- Clotfelter C (1983). Tax Evasion and Tax Rates: An Analysis of Individual Returns. Rev. Econ. Stat. August: 363-373.
- Cobham, A. (2005). *Tax evasion, tax avoidance and development*. United kingdom: Finance and Trade Policies research Centre, University of Oxford.
- Devos, K. (2008). Tax evasion behavior and demographic factors: An exploratory study in Australia. *Revenue Law Journal*, 18(1), 1-23.
- Erisksen K, Fellen L (1996). Tax Knowledge and Attitudes Towards Taxation: A Report on a Quasi- experiment, J. Econ. Psychol. 17: 387-402
- Everest-Phillips, M., & Sandall, R. (2009). *Linking business tax reforms with governance: How to measure success.* Working paper, Investment climate department, World Bank Group.
- Feld. L., & Frey, B. (2006). *Tax evasion in Switzerland: The role of deterrence and tax morale*, Working paper No 284, Institute for Empirical Research in Economics, University of Zurich.
- Fischer CM, Wartick M, Mark M (1992). Detection Probability and taxpayer Compliance: A Review of literature, J. Acc. Lit. 11: 1-46.
- Fischer, C. M. (1993). Percieved detection probability and taxpayer compliance: A conceptual and empirical examination. Ann Arbor: UMI.
- Fjelstad OH, Semoja J (2001). Why People pay Taxes: The Case of the Development Levy in Tanzania. World Dev. 29: 2059-2074.

- Fiedland N,Maital S, Rutenberg A (1978). A Simulation Study of Income Tax Evasion, J. Public Econ. 10: 107-116.
- Goleman, D. (1999). Working with Emotional Intelligence. Bloomsburry Publishing, London UK.
- Grasmick H, Scott WJ (1982). Tax Evasion and Mechanisms of social Control: A Compaison with Grand and Petty Theft. J Econ. Psychol. 2: 213-230.
- Groenland E, Veldhoven GM (1983). Tax Evasion Behavior: A Psychological Framework. J. Econ. Psychol. 3: 129-144.
- Groves H (1958). Empirical Studies of Income Tax Compliance. Natl Tax J. December: 291-301.
- Hesseldine J, Hite P, James S, Toumi M (2007). Persuasive communications: Tax compliance enforcement strategies for sole proprietors. Contemp Account. Res.24: 171-194.
- Houston J. Tran A (2001). A Survey of Tax Evasion Using the Randomized Response Technique. Adv. Taxtion, 13: 69-94.
- International Monetary Funds (2005). *Monetary and fiscal policy design issues in low Income Countries*. Washington, D.C: IMF, Policy Development and Reviews Department.
- Rozell V., Elizabeth and Wesley A. Scroggins, 2010 "How much is too much? The role of Emotional Intelligence in Self-managed work team. Satisfaction and group and proceses". Team Performance management Vol. 16 No. ½. PP.33-49. Emrald group publishing Limited.
- Jabbar, H. (2009). Income tax non-compliance of Small and Medium enterprises in Malaysia: Determinate and tax compliance costs (Unpublished doctoral thesis). Curtin University of Technology, Bentley.
- Jackson BR, Jaouen PR (1989). Influencing Taxpayer compliance Through Sanction Threat or Appeals to Conscience. Adv. Taxation, 2: 131-147.
- Jackson, B.R., & Milliron, V.C. (1986). Tax compliance research: Finding, problem and prospect. *Journal of Accounting Literature*, 5, 125-165.
- Kiabel, B.D., & Nwokah, N.G. (2009). Curbing tax evasion and avoidance in personal income tax administration: A study of the south-south state of Nigeria. European Journal of Economics, Finance and Administrative Sciences. 15, 16-61.
- Kiabel, B.D and N.G. Nwokah, 2009. European Journal of Economics, Finance and Administrative Sciences, 51-69.

- Kirchler, E. (2007). *The economic psychology of tax behavior*. Cambridge: Cambridge University press.
- Manaf, N.A. (2004). Land tax administration and compliance attitude in Malaysia.
- Mason, R., Calvin LD, Faulkenberry, D.G (1975). Knowledge, evasion and public support for Oregon's tax system. Corvallis, O.R: Survey Research Centre, Oregon State University.
- Massimo B (1993). A Fairness Approach to Income Tax Evasion, J. Public Econ. 52: 345-362.
- Mayer, J.D and Salvovery, P. (1997). "What is Emotional Intelligence?" in Salovery, P and Sluyter, D.J (Eds), Emotional Development and Emotional Intelligence: Educational Implications, Basic Books, New York, N.Y., PP. 3-31.
- Milliron V.C., (1985). A Behavioral Study of the meaning and Influence of Tax Complexity. Journal of Accounting Research Autumn: 794-816.
- Mustafa, M. H. (1997). An evaluation of Malaysian tax administrative system and taxpayers perceptions towards assessment system, tax law fairness and tax law complexity. Unpublished doctoral thesis, Universiti Utara Malaysia.
- Nzotta, S. M. (2007). Tax evasion problems in Nigeria: A critique. *The Nigerian Accountant*, 12(1), 40-43.
- Odinkonigbo, J. J. (2009). *Rethinking the Nigeria's tax policy toward achieving tax compliance*, Unpublished doctoral thesis, New York University, Toronto.
- Odusola, A. (2006). Tax reform in Nigeria. Research paper, World Institute for Development Economic Research, United Nation University.
- Ott, K. (1998). Tax administration reform in transition: the case of Croatia. *Financijska Praksa*. 22(1/2), 1-40.
- Porcano T (1984). Distributive Justice and Tax Policy. Account .Rev. October: 619-636.
- Richardson G., (2006). Determinants of tax evasion: a cross- country investigation. J. Int. Acc. Auditing Taxation, 15: 150-169.
- Ritsema C.M., Thomas D.W., Ferrier G.D. (2003). Economic and Behavioral Development of Tax Compliance: Evidence from the 1997 Arkansas Tax Penalty Amnesty Program paper prepared for 2003 IRS Research conference.

- Sani, A. (2005). Contentious issues in tax administration and policy in Nigeria: A governor's perspective. *First national Retreat on taxation*. Lagos: Joint Tax Board.
- Scott W.J., Grasmick H.G (1981). Deterrence and Income Tax Cheating: Testing Interaction Hypotheses in Utilitarian Theories J. Applied Behavioral Sci. 17: 395-408.
- Song Y.D., Yarbrough TE (1978). Tax Ethics and Taxpayers Attitude: A Survey Public Administration Review September October: 442-452.
- Spicer M.N., Lundstedt S.B (1976). Understanding Tax Evasion, Public Finance. 31: 295-305. New York: Marcel Deker.
- Tayib, M. B. (1998). *The determinats of assessment tax collection: the Malaysian local authority experience*. Unpublished doctoral thesis, University of Glamorgan, United Kingdom.
- Tittle C. (1980). Sanctions and Social Deviance: The Question of Deterrence New York: Praeger. Unpublished doctoral thesis. University of Nottingham, United Kingdom.
- Vogel J (1974). Taxation and Public Opinion in Sweden: An Interpretation of Recent Survey Data. Natl. Tax J. 27:499-513.
- Wallshutzky, L.G. (1984). Possible causes of tax evasion. *Journal of Economic Psychology*, 5(1).371-384.
- Wenzel, M. (2004a). The social side of sanctions: Personal and social norms as moderators of deterrence. *Law and Human Behavior*. 28(5), 547-567.
- Wenzel, M. (2004b). An analysis of norms processes in tax compliance. *Journal of Economic Psychology*. 25(2),213-238.
- Witte A., Woodbury .D. (1985). The Effect of Tax Laws and Tax Administration on Tax Compliance: The Case of the U.S Individual Income Tax. Natl. Tax J. March: 1-13